KEMENTERIAN KOORDINATOR BIDANG KEMARITIMAN
REPUBLIK INDONESIA

Gedung Kementerian Koordinator Bidang Kemaritiman Lantai 16,
Jl. MH Thamrin No. 8, Jakarta Pusat, Telp (021) 3168111, Email : deputi3@maritim.go.id

TO WHOM IT MAY CONCERN
Ref: 03/D3. Maritim/I/2019

It is my pleasure to recommend Mr. M. Alimardi Hubeis for employment with your organization. I have known Mr. M. Alimardi Hubeis for almost one year during which time he worked as a communications and administrations assistant at Deputy Coordinating Minister for Infrastructure, at Coordinating Ministry for Maritime Affairs, Republic of Indonesia. I have been consistently impressed with M. Alimardi Hubeis's attitude and productivity during the time that he has worked in the office.

He had worked, and conducted administration gaining understanding on public administration. He is very bright, hardworking, responsible and co-operative person and quite motivated. With his intellectual capability, as well as his ability to work independently, I am sure that he will be able to manage himself to closely work with you. He is a quick learner and has shown the ability to digest large volumes of information. With his strong motivation and high interest to work and learn in the field of marketing management and public administration that he has chosen, he will succeed in his carrier. So, I believe that he should be given a chance to Mr. M. Alimardi Hubeis is willing to take risks. He will reach out to people and involve them with projects. I particularly appreciate Mr. M. Alimardi Hubeis's willingness to take initiative to help the office serve its constituents more fully.

I recommend Mr. M. Alimardi Hubeis without reservation. I am confident that he will establish productive relationships with your staff and constituents. Please let me know if you have need for additional information about this outstanding young man.

Jakarta, 02 January 2019
Deputy Coordinating Minister for
Maritime Affairs,

Dr. Ridwan Djamaluddin, MSc